OUR PATH TO
RESILIENCE

We are building on our momentum to drive more sustainable performance in real estate.

We are doing this by focusing on climate resilience, which refers to the ability of a system to withstand and adapt to climatic hazards while preserving its surrounding environment.

A climate-resilient building can adapt to climate change with limited impact on operations, while maintaining its financial value and attractiveness.

2025

OFFER RESPONSIBLE REAL ESTATE SOLUTIONS

Innovate to offer **100% of open funds as responsible investments**[1] by 2025.
Previous 2025 objective: 90%

2035

STRENGTHEN CLIMATE CHANGE MITIGATION

Implement energy efficiency and carbon[2] reduction plans to align all our responsible investment funds[1] with a **1.5° pathway** by 2035.

ANTICIPATE CLIMATE CHANGE ADAPTATION

Systematically **assess all assets' exposure to increasing physical risks**[3] arising from climate change, and adapt the most vulnerable by 2035.

HOW **WE INTEGRATE ESG** IN OUR STRATEGY

E — **Environmental** criteria are incorporated throughout the strategy and biodiversity is an important solution for decarbonisation and adaptation.

S — **Social** criteria are embedded into management of tenants and all other stakeholders and can be fully integrated into the investment strategy for specific products.

G — **Governance** aspects are systematically tackled. Across our value chain we actively engage with stakeholders who play a crucial role.

[1] Responsible investment funds are aligned with Article 8 or 9 of the SFDR. [2] Operational carbon, covering scopes 1 and 2 and including energy consumption related to common and private areas. [3] Physical risks, aligned with the Task Force for Climate-Related Financial Disclosures (TCFD), refer to physical risks resulting from climate change that can be event driven (acute) or longer-term shifts (chronic) in climate patterns; this includes increased severity of extreme weather events as well as sustained higher temperatures that could cause sea rise or chronic heat waves.